Committed to Excellence

ANNUAL REPORT 2006

CARROLL HOSPITAL CENTER
Dear Friends, Patients and Supporters,

Commitment and excellence: these qualities are at the heart of everything we do at Carroll Hospital Center—and they go hand in hand. In this year’s annual review, we spotlight the people and programs that have mastered this winning combination to achieve powerful results. Thanks to these efforts, we have many successes to report in 2006.

In October, our cancer program received accreditation with commendation from the American College of Surgeons Commission on Cancer. We also expanded our pain management program and opened a new unit specifically designed to meet the medical needs of our elderly patients. To speed diagnoses, we implemented a new computer technology that allows our clinicians to instantly view and store diagnostic images, such as X-rays and ultrasounds. By introducing facilities and technologies like these, not only will our patients receive more timely, efficient care, but also our physicians and nurses will be able to spend more time at the bedside.

Equally as important as these facility and technological improvements is our commitment to the human qualities that make our care so special. As Carroll Hospital Center becomes larger and more complex, we will always maintain the sense of warmth, caring and compassion that you’ve come to know and trust.

We believe the many accomplishments highlighted in this year’s annual review prove that “Committed to Excellence” is more than just a slogan—it’s the way we fulfill our mission every day. It’s this level of dedication that makes it a pleasure to share our milestones with you and salute all of the people who make them possible.

The coming year is sure to bring more changes and challenges. Your support on this journey has helped elevate us to new levels of excellence. Your continued commitment will ensure our success for years to come.

John M. Sernulka
President & CEO

Marcus Lee Primm
Chairman, Board of Directors

J. Mark Blue, M.D.
President, Medical Staff
available through the Carroll County Cancer Center located on the hospital campus. To round out their treatment, patients have access to nutrition counseling, complementary health services, educational resources and support groups. What’s more, many patients tell us what makes our program most special is the attention of an experienced nurse coordinator who offers ongoing guidance and encouragement.

As a hallmark of the accreditation process, every cancer patient also receives follow-up from Corrigan, who logs each case into a national cancer registry database to help direct the future of cancer care in Carroll County and across the nation. In addition, patient cases are reviewed during a monthly, multidisciplinary Cancer Conference to explore treatment options and improve outcomes.

“It’s really a blessing to be here,” said Corrigan. “Everybody really pulls together—physicians, nurses and all of the other staff who support us. I look forward to making the program even more distinguished in the future and supporting our patients in every way we can.”

For cancer patients, only the best care will do. Now Carroll Hospital Center’s cancer program has officially joined the ranks of the best of the best, receiving the highest possible rating—accreditation with commendation—from the American College of Surgeons Commission on Cancer. “This accreditation places us in an elite, national network of comprehensive cancer programs that offer the entire spectrum of care, from prevention and treatment to rehabilitation and long-term follow-up,” said Debbie Medura, R.N., certified oncology nurse. “It also means that we offer leading-edge treatments using state-of-the-art technologies for the best possible outcomes.”

“We are very proud of what we’re doing,” said Linda Corrigan, oncology information coordinator, who was hired four years ago to spearhead the accreditation process. “This brings the highest quality cancer care closer to home for our neighbors in Carroll County. We have it all, radiation treatment, chemotherapy and state-of-the-art surgeries, including laparoscopic procedures, right here.”

“Preparing for the accreditation was a total team effort, and we were thrilled to learn that our hard work paid off,” said David Salinger, M.D., board-certified radiation oncologist and the hospital’s American College of Surgeons Cancer Liaison. “This is one more important step in our mission to bring the best cancer care to Carroll County. We take this mission very seriously because we know that cancer is a leading cause of illness in the area, and we know how difficult a cancer diagnosis can be.”

An important component of patient care is the hospital’s dedicated oncology unit, which is supervised by a board-certified medical oncologist, Dr. Flavio Kruter, and nationally certified oncology nurses. All patients are cared for in private rooms with their own bath, television, pull-out sleeping couch for guests and view of the peaceful Carroll County countryside.

One section of the oncology unit is devoted to outpatient procedures and treatments. Pioneering clinical trials are also available through the Carroll County Cancer Center located on the hospital campus. To round out their treatment, patients have access to nutrition counseling, complementary health services, educational resources and support groups. What’s more, many patients tell us what makes our program most special is the attention of an experienced nurse coordinator who offers ongoing guidance and encouragement.

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“When you're in that much pain all the time, you really have to force yourself just to get out of bed every morning. Even the simplest things become difficult. The pain management center really helped get me back on my feet again.” —Nancy K. Fletcher, pain management patient
Nearly 50 million Americans suffer from chronic pain—persistent pain that lasts three months or longer. It’s a condition that disables more people than cancer or heart disease and costs an estimated $100 billion each year in medical fees and lost productivity.

But most troubling is the toll it takes on a person’s life. Chronic pain causes not only physical anguish, but also can lead to mental and emotional problems, such as depression and anxiety. Careers, daily activities and relationships can suffer as pain takes center stage, making it nearly impossible to function normally.

To meet the growing need to treat chronic pain in our own community, Carroll Hospital Center recently expanded its Advanced Pain Management Center, adding a new treatment room and enlarging the waiting area to handle increased demand. The expansion allows physicians to treat more patients by offering pain management procedures Monday through Friday, an increase from three days a week.

For patients, the center shines as a beacon of hope. Offering a multidisciplinary treatment approach for those who have not responded to routine medical, surgical or physical therapy treatments, it is one of the few programs in the region to provide a full range of interventional therapies to reduce the severity and duration of pain. These minimally invasive options help ease severe back and leg pain, headaches, complex regional pain syndrome, neck and upper arm pain, nerve damage and pain related to cancer and other chronic diseases.

Nancy K. Fletcher of Westminster knows all too well how chronic pain can impact an active lifestyle. With 14 grandchildren, four great-grandchildren and a busy social calendar that includes an annual four-month stint in Florida, Fletcher was taken off guard by nagging, severe nerve pain in her leg that never subsided even after months of rest and medication. “When you’re in that much pain all the time, you really have to force yourself just to get out of bed every morning. Even the simplest things become difficult,” Fletcher said. Adding, “The pain management center really helped get me back on my feet again.”

“The benefits to patients who have received interventional pain therapies have been tremendous in terms of improved functionality and quality of life,” said Vajira Gunawardane, M.D., medical director of the center. “Many patients can finally take control of their pain, instead of the reverse.”

To further accommodate patient needs, the center recently added a second interventional pain management specialist, Hugo Torres, M.D., to its staff.
Minding the Details

It’s hard to believe that staying in a hospital room can be compared to staying in a luxury hotel, but that’s exactly how patients see our new Geriatric Evaluation and Management (GEM) Unit on the fifth floor of the bed tower. Combining high-tech, high-touch amenities, the GEM Unit offers the best in medical care with all of the comforts of home. The opening of the expanded unit in July marked the completion of our bed tower project, which now houses a total of 96 licensed medical-surgical beds in a private, warm atmosphere that promotes healing.

The only unit of its kind in the area, the GEM unit is designed to provide acute care for patients who are at least 75 years of age, have multiple or complex health conditions and require short-term hospitalization. Originally located on the third floor, the unit was moved to the fifth floor of the new bed tower and expanded to include 24 private rooms—double its former size—to accommodate the growing needs of this population. In addition to the high level of specialized care, what patients appreciate the most is the attention to detail that has resulted in a warm, welcoming environment to foster more effective recovery.

“I felt like I was in a suite at the Hilton,” said patient Robert Kelvey. “The layout of the unit is perfect and very accommodating to patients—it couldn’t have been done any better. Rooms are large and include a sofa for somebody to stay over. Plus, because the nurses used their portable computers right in my room, they seemed to be able to spend more time with me instead of frequently having to go to a nursing station.”

The GEM unit features other special touches, such as plenty of natural sunlight, picturesque views, state-of-the-art beds and a comfortable gathering space where patients can socialize. Patients also benefit from a dedicated pharmacist, case manager and social worker who ensure that their needs are met.

“I felt that I received excellent care,” Kelvey said. “The entire staff was fantastic. They were always there for me if I needed them. I appreciated their professionalism and the wonderful unit in which I was treated.”
“I felt like I was in a suite at the Hilton, the layout of the unit is perfect and very accommodating to patients—it couldn’t have been done any better.”—Robert Kelvey, patient
“PACS makes the process more efficient, allowing our techs to spend more time with patients to explain the process and ease fears. The system also enables virtual consultations among multiple clinicians and specialists, which improves and speeds clinical decision making.” — Sandy D’Arrigo, director of diagnostic imaging
June 13 marked a special day at Carroll Hospital Center—a day when radiologists stopped reading films and began to interpret all imaging studies on computer monitors. This was the day that PACS, a picture archiving and communication system, went live.

PACS is a state-of-the-art technology that allows clinicians to digitally transmit, view, store and retrieve diagnostic images. At Carroll Hospital Center, all inpatient X-rays, ultrasounds, CT scans and nuclear medicine procedures are available through the system. In addition, MRI studies performed at The Imaging Center in the Richard N. Dixon building can be read through PACS.

The clinicians who use PACS report that the images are as good as, if not better than, those produced on film. They also dramatically streamline the delivery of care for staff and patients alike.

“Already, we have really become accustomed to the new way of doing things. We don’t know how we lived without PACS before,” said Sandy D’Arrigo, director of diagnostic imaging. “PACS makes the process more efficient, allowing our techs to spend more time with patients to explain the process and ease fears. The system also enables virtual consultations among multiple clinicians and specialists, which improves and speeds clinical decision making.”

Previously, physicians had to wait hours for diagnostic images to be processed and printed. In fact, it could take 16 to 24 hours from the time physicians wrote an order for an imaging study to the time they received a signed report from a radiologist. With PACS, that time has been cut by approximately 60 percent, with some studies available in as little as two hours.

Now, once an image is taken, it is immediately added to the patient’s electronic medical record and made available for viewing, either at special workstations located throughout the hospital or via a computer in the physician’s own office. Physicians access the system with a special login and password to ensure patient privacy.

“The end result is better communication to the patient,” explained Valeriano Fugoso, M.D., medical director of diagnostic imaging services. “Speed is of the essence in times like these. People just want to know if anything is wrong with them. When you can improve the delivery of the results—not just to the physicians, but to the patients—then we’re really affecting the quality of care where it counts. That’s what we’re here for, to ease patients’ anxiety. The sooner we can give them quality information, the sooner they can know if they’re okay, or the sooner we can move forward with appropriate treatment.”

Last year, Dr. Fugoso served on the planning committee for the 2005 Carroll Golf Classic which raised more than $230,000 in support of the PACS project. He participated again this year to raise funds for the renovation and expansion of the hospital’s operating room suites. “Each year, the tournament supports priority programs that allow us to continue doing what we do best—provide outstanding care to the many patients we serve,” said Dr. Fugoso, who will chair the 2007 Carroll Golf Classic. “The results of that support, such as the implementation of PACS, have an important, lasting effect.”
Looking to the Future

Keeping pace with health care requires a continuing commitment to invest in new facilities, programs and services that meet the needs of our ever-changing, growing community. At Carroll Hospital Center, we always have an eye to the future—and it looks more promising than ever. In every corner of our campus, exciting things are happening.

Construction was recently completed on our $6-million, 20,000-square-foot inpatient hospice facility located at the corner of Washington Road and Stoner Avenue and the first facility of its kind in the area. Designed with all of the comforts of home, this eight-bed facility will create a warm, private setting for Carroll Hospice to provide end-of-life care that's supportive, caring and peaceful.

This year, Carroll Hospital Center embarked on a multiphase expansion project for our surgical department. By summer 2007, the hospital will open four brand-new, state-of-the-art operating rooms (ORs), two equipped with computer-assisted surgical technology that allows physicians to control equipment by touch, teleconference with colleagues and broadcast live surgeries into conference rooms for educational and consulting purposes. Once these new ORs are up and running, we will close our six existing rooms to create four larger, renovated operating rooms. So by 2008, our campus will boast a total of eight leading-edge ORs, and new and expanded support areas to meet the surgical needs of our community.

"With our new OR suites, we are aiming to create a more efficient and integrated process that includes charting imaging studies, streamlining the scheduling process and linking into a virtually limitless pool of experts to obtain the resources we need to best serve our patients," said John Sernulka, Carroll Hospital Center president and CEO.

Also on the drawing board is construction of a 75,000 square foot medical office building along Stoner Avenue with custom-designed medical suites leased by physicians in a variety of specialties who will practice at Carroll Hospital Center. The project includes a medical laboratory, as well as 200 additional surface parking spaces and 164 more spaces in a two-level covered garage.

For the hospital’s youngest patients, an expansion to the Level II Special Care Nursery will add five more beds to care for newborns with special needs. Staffed by specially trained pediatricians and nurses able to care for infants born at 32 weeks and after, the unit will accommodate the growing need for these services in our community.

"The complexity and sophistication of hospital-based medicine continues to grow," explained Sernulka. "To keep pace with that growth, our facilities, technology and structure in which we administer care must be leading edge."

"For right: Lorna Shaikh, donor and associate, with daughter Evelyn Gwen Shaikh. Inset: Operating room expansion, fall 2006."

"Looking to the Future"
Physicians who stand the test of time are one of the hallmarks of a great community hospital. Growing along with the community they serve, these dedicated professionals often become leaders among the medical team, forming trusted connections with patients, pioneering new programs and forging strong bonds to the community. Narvuralal Rajpara, M.D., has done just that during his 23-year career at Carroll Hospital Center—and we know just how lucky we are to have him. This year, to recognize Dr. Rajpara for his dedication and service, he was named Physician of the Year.

Our good fortune was sparked in 1983, when a colleague encouraged Dr. Rajpara to come to Westminster and what was then Carroll County General Hospital. The timing was perfect.

"I grew up in a small village in India and wanted to work in a place that would be welcoming and friendly," said Dr. Rajpara. "I have certainly found that here."

He also found great opportunities to cultivate his strengths by creating much-needed programs to help patients manage chronic diseases and, in turn, improve their quality of life. Board-certified in pulmonology, critical care and sleep medicine, Dr. Rajpara is medical director of the hospital’s sleep lab and chief of the division of pulmonary and critical care medicine. Over the years, he has twice been chosen chief of medicine and has served on numerous committees, including the Bylaws Committee, Code Blue Committee, Critical Care Committee and Tumor Board. In addition, he served as physician champion for the Critical Care Unit Collaborative, part of the Maryland Patient Safety Center’s Intensive Care Unit Collaborative, which developed best practices to improve patient safety and outcomes.

Dr. Rajpara also serves on the Board of Trustees for Access Carroll, Inc., which provides free primary health care services for the uninsured. Not only does he offer his specialized services at no cost to referred patients, but also he and his wife, Uma, have made personal contributions to support the operating costs of the organization.

John Sernulka, Carroll Hospital Center president and CEO, summarized these accomplishments best at the 2006 Doctor’s Day Celebration that honored Dr. Rajpara. "Throughout his 23-year career with us, Dr. Rajpara has been an advocate for the uninsured, an active member of our medical staff, a faithful donor to the Foundation and deeply involved in many of our successes," Sernulka said. "He is highly regarded by patients and colleagues alike and is an invaluable member of our care team."

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Pictured left: Natvarlal Rajpara, M.D., 2006 Physician of the Year
The practice of medicine requires a team effort. Quality patient care results from a multidisciplinary effort that allows every member of the team to contribute their expertise.

The medical staff at Carroll Hospital Center fits that mold, working together with tireless dedication to care for patients. This long history of collaboration has helped pave the way for many of our state-of-the-art programs and unprecedented growth.

Our medical staff shows its support for the hospital in a variety of important ways, from serving on committees to making individual contributions to collectively sponsoring the Carroll Hospital Center Auxiliary’s Silvery Moon Ball and hosting an annual appreciation luncheon for hospital associates. Their ongoing commitment to excellence demonstrates confidence in the services we provide, respect for the work of colleagues and a bright outlook for our future.

This year, one physician made a special gift that will pave the road to success for the next generation of Carroll County professionals and leaders. Michael Kane, M.D., of Kane & Leventhal, M.D., LLC., a leading urology practice in Carroll County, and his wife, Debbie, made a pledge of $30,000 to establish a scholarship for college-bound children of Carroll Hospital Center and Carroll Hospice associates. Though it will initially honor one student each year, the scholarship’s amount and number of recipients are expected to increase as the endowment grows. Applicants must be accepted to a four-year, accredited college or university and plan to pursue their first bachelor’s degree.

“Education is very important to me and my wife. We find it so disheartening when money prevents someone from pursuing his or her educational dreams,” Dr. Kane said. “Carroll County is our community, and we want to do all we can to support it. The scholarship helps us do just that. It’s our way of saying thank you to the excellent team of health care workers in our community, and we hope it inspires others to give back, too.”
“It’s an honor to receive the award and be recognized, especially for my work on the meditation garden,” Coppersmith said. “I love gardening and landscaping, so this project was a pleasure. I liked creating this special place on hospital grounds. Designing the landscape, then putting it all together was very rewarding.”

In considering Coppersmith for Associate of the Year, the selection committee, comprised of his fellow associates, noted his pleasant disposition, smiling face and “can-do” attitude. A hospital employee since 2002, he also finds time to serve on the Associate Annual Fund Committee and routinely helps the Foundation and Auxiliary.

Now, thanks in large part to Coppersmith, everyone who visits our campus has something else special to see: a beautiful meditation garden, located just off the hospital’s main lobby, that he designed with the help of hospital volunteer Chuck Salacuse. To make the project just right, he spent countless hours researching benches, planters, gazebos, arbors and plants. The result is a calming place where patients, associates and visitors can escape for a moment of peaceful reflection.

“Making a Good Impression”

Above and beyond: That is the criteria we use to select Carroll Hospital Center’s Associate of the Year. And while there are many people in our organization who truly make a difference in the lives of patients, visitors and hospital associates, each year one rises to the top.

Our 2006 winner, Tim Coppersmith is no exception. As a land management specialist, he was honored for his unyielding commitment to make visitors’ first impression of the hospital a positive one, and particularly for his creativity and hard work to bring the hospital’s meditation garden to life.

At the Associate Recognition Celebration in October, Kevin Kelby, senior vice president of corporate and fiscal affairs, said of Coppersmith, “Tim has an incredibly important job, and he pours his heart and soul into it. When people visit our campus, what do they see? They see clean, well-kept grounds and beautiful landscaping. And during the winter, they see Tim and the maintenance crew at any hour of the day or night moving snow or clearing parking lots and sidewalks. These efforts send an all-important message to our patients and visitors. It assures them that we’re always here, we’re ready for you and you’ve come to the right place.”

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Giving Back

Through kind words and caring deeds, Carroll Hospital Center associates set an example for others and make all of us proud to be part of an ongoing tradition of excellence. What makes them all the more special is that they come to the hospital day after day with smiles on their faces as they carry out their important, worthwhile work—work that saves and touches many lives. It’s not recognition they seek, but a sense of contribution to their neighbors and the satisfaction of a job well done.

Carroll Hospital Center associates also go above and beyond their job responsibilities to contribute in many other ways. Last year alone, associates donated more than $116,000 to the hospital. Over 65 percent of our full-time staff made gifts—well above the industry average. Several departments—finance, foundation and volunteer services, hospice and home care, human resources, information systems, marketing and business development, sterile processing, supply chain management and telecommunications—gave at a rate of more than 75 percent. In addition, hundreds of associates volunteer their time at countless community events and fundraisers each year.

Don Wong, PA-C, Chief Physician Assistant in the OR, has been with the hospital only a year and a half and already is giving back. “I decided to volunteer for the golf tournament because this year’s event helped fund expansion of the OR. I think it’s important to show support for the activities that support us,” he explained. “People seemed to appreciate what I was doing that day. Plus, I feel more connected to the hospital community and my fellow associates. There were many people helping out who I might never have met otherwise.”

Although she officially retired in June, Helen Shepard, a registered nurse who led the vascular access team, still reports to the hospital almost every day to volunteer or work part-time. One of her many roles is serving as chairperson for the Auxiliary’s Longaberger basket raffle, which raised a record $6,000 this year. Her next adventure was a hospital first—coordinating a gift-wrapping fundraiser for the holiday season. “As a nurse, I am a giving person, and I need to continue to give,” said Shepard. “A number of my family members have been hospitalized here, some with life-threatening illness. We have been so thrilled with the care we received, I choose to give back through volunteer and financial support so that type of extraordinary care can continue.”

Cass Waldt-Peeling, contract administrator for supply chain management, has a sign in her office that says, “Never give up.” It’s a motto she takes to heart as a member of the Associate Annual Fund Committee. “I feel almost as if the hospital is associate-owned. We are the people who every day take a great deal of pride in keeping the hospital running,” she explained. The job of the committee is to serve as cheerleaders and examples to others. We are always trying to come up with more creative ways to raise money, such as raffles for paid-time-off and vacations. We also have to help associates recognize the importance of any gift—no matter what the size.”

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— Cass Waldt-Peeling, contract administrator
Excellence in philanthropy

The growth of Carroll Hospital Center over the past 45 years is a testament to a community that truly cares for its neighbors. The generous individuals, families, businesses and organizations that support us, recognize the vital role that health care plays in our quality of life. Whether they make a monetary contribution, sponsor an event, attend a fundraising gala or make an in-kind donation, our donors can feel good knowing they have made a positive impact on the future of the hospital and the quality of the programs and services we provide. They also are building a legacy that will benefit their neighbors for generations to come.

According to Ellen Finnerty Myers, vice president of development, “Year after year, the depth of this philanthropic spirit continues to amaze us. There are so many special ways that people give back. It all results in a margin of excellence that wouldn’t be possible without this ongoing private support.” Here are just a few ways that the people of our community are helping to make our mission come to life.

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— Ellen Finnerty Myers, vice president of development

A recent study has offered scientific support that brief weekly visits from man’s best friend can have a positive therapeutic impact on patients. But that’s not news to Joyce and Roger Vasconcells. The Vasconcells not only support the Carroll Hospital Center Auxiliary, but also donate their time, and that of their Dalmations, Max and Destini, to lift the spirits of patients. Together with their canine companions, the Vasconcells have charmed many a patient.
There are so many people we meet in life that give unselfishly of themselves. But few dedicate their time and talents in addition to leaving a lasting legacy to benefit others for many years to come. Carroll Hospital Center was fortunate to have both in former longtime volunteer and donor, Paul Wine. He and his wife Rosella graciously established a charitable remainder trust that named the hospital as its beneficiary. The trust provided a gift to the hospital from Mr. and Mrs. Wine in the amount of $330,000.

Since our inception, the staff at Carroll Hospital Center has always considered health education to be a dynamic, collaborative process directed at protecting, improving and promoting the health of all of the communities we serve. Longtime Carroll County residents, the late Harvey R. and Mamie E. Shipley, shared the same appreciation for the value of health education. The Shipley's children, Norman, Floyd, Larry and Herbert, made it their mission to ensure we continue to focus on improving the lives of those we serve by donating $100,000 to The Learning Center. In doing so, the Shipley family has helped us to provide classes, programs and screenings to thousands of community members each year.

Medical emergencies are stressful at any age, but for kids, a visit to the hospital is not only stressful, but extremely scary. To help ease those fears, for more than five years our pediatric patients have been comforted by handmade blankets provided by Project Linus, a national organization whose mission is to "provide love, a sense of security, warmth and comfort to children who are seriously ill, traumatized, or otherwise in need." With blanket donations exceeding 5,000, the local Carroll County chapter of Project Linus has not only accomplished its mission, but also has helped us to continue to achieve ours by easing the fears of our smallest patients.

It's clear that armed with an unyielding passion and a uniquely sincere concern for others "small but mighty" is tough to beat. Just ask the members of the Carroll Collectors Club from Sykesville, Md. Headed by president Herb Marquess, pictured below, this group of only 11 has provided financial support to The Breast Center at The Women's Place for the past seven years. By hosting an annual theme-based BINGO, the group has raised over $42,000 to help The Breast Center provide education, support and coordination of care for patients with breast cancer.

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“We receive such great donations,” said Lamotte. “Everyone who comes in is excited about being here. They love the merchandise and the way the shop is decorated.”

The White Rabbit is one of many ways the Auxiliary and other volunteers give back to Carroll Hospital Center. In total, more than 500 adult and junior volunteers supported the hospital this year, contributing 48,565 hours of their time and saving the hospital an estimated $852,316. In addition, the Auxiliary runs The Candy Stripper, the hospital’s gift shop; and sponsors events, such as the Silvery Moon Ball, Casino Night and Fashion Show, which bring over $200,000 each year to ensure that all Carroll County residents have access to high quality health care close to home.

“I really don’t know how we would get so much done around here without our volunteers,” said Mary Richards, director of volunteer services. “They provide a lot of support for the hospital, as well as tender loving care to the patients. They are an impressive group of people from various backgrounds and all ages who share one thing in common: they love this hospital.”

At the Carroll Hospital Center Auxiliary’s new thrift shop, The White Rabbit, treasures come in many packages. From housewares and linens to clothing, antiques and jewelry, it’s a haven for the discriminating bargain-hunter. But behind the scenes of this delightful house-turned-shop are the real treasures: the volunteers who make it all possible.

Best friends and Carroll Hospital Center Auxiliary members Irene Pohlhaus and Patti Lamotte have been there from the day The White Rabbit opened its doors in October 2005. “I consider it my job in life to volunteer. When I came to Carroll County, I saw the wonderful growth of the hospital and wanted to be part of it,” Pohlhaus explained. “I liked the concept of a thrift store, and it sounded like a great way to raise money. I also love working with people. To help that special customer find a treasure brings such gratification.”

The White Rabbit, located at the corner of Stoner Avenue and Washington Road, benefits from the talents of 18 volunteers who work in shifts to assist customers, accept donations, refurbish merchandise and organize the store. Their combined efforts have created a charming and unique shopping experience.

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When I came to Carroll County, I saw the wonderful growth of the hospital and wanted to be part of it.”

—Irene Pohlhaus, Carroll Hospital Center Auxiliary member
Four years ago, Dottie Cole took on the role of president of the Carroll Hospital Center Auxiliary. Just the year before, her predecessor had initiated the organization’s $1 million pledge to the hospital, to be fulfilled by the end of 2006. It was a lofty goal—one some people thought would not be accomplished in that short a period of time. But Cole beat the odds, and the organization made its final payment on the pledge in December. It is a fitting tribute to a woman who has left her mark and, at the end of 2006 stepped down from the post to pave the way for the next great leader.

Cole says fulfilling that pledge is her proudest achievement as president, one she could not have reached alone. “As a new president facing this challenge, the Auxiliary members welcomed me and made me feel so much a part of Carroll County and the hospital family,” said Cole. “They stepped up to the plate and asked, ‘What do you need us to do?’ I’ve learned so much from these wonderful people. It’s been inspiring to see how personally attached they feel to the hospital.”

Among Cole’s other accomplishments is the growth of the Silvery Moon Ball, which has become one of the county’s hottest events. Last year alone, the ball attracted a record 600-plus guests and raised $90,000. During her tenure, the Auxiliary also expanded and renovated The Candy Stripper gift shop, initiated the Casino Night fundraiser, opened The White Rabbit thrift shop and helped create a beautiful meditation garden in the hospital courtyard.

“I will miss working with the Auxiliary as president, but I will still be involved,” Cole said. “They are an amazing group of people who are constantly giving of their time, energy and resources. Their only motivation has been the love of this community and their desire to make it a great place to live and work. I loved hearing their story and wanted to be a part of that legacy.”

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—Dottie Cole, president of the Carroll Hospital Center Auxiliary, 2002-2006
Carroll Hospital Center will always be grounded by our community roots. When our founders planted the seed 45 years ago, it was probably hard to imagine that the hospital would grow into the mighty oak we are today, with branches that extend far and wide.

Because of this strong connection, we believe it is not enough to provide quality medical care. We strive to back up that care with programs that foster healthier living for community members. This year’s Community Benefit Report highlights a few examples of how we’re reaching out to touch many lives, from high school students to the uninsured.

Community Benefit Report

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Charity Care
- Financial Assistance, Uncompensated Care: $2,447,877
- Mission of Mercy, Access Carroll: $142,113

Mission-Driven Health Services
- Hospice: $329,943
- Physician Support Activities: $4,490,099
- Medical Libraries: $201,504

Community Health Services
- Education, Screenings, Support Groups: $616,473

Community-Building Activities
- Health Access Call Center, The Women's Place: $303,554
- The Partnership for a Healthier Carroll County: $336,338

Education—Health Professionals
- Nurses, Physicians, Other: $255,078

Community Contributions
- Cash and In-Kind: $255,130
- Community Benefit Operation: $236,046

Total Community Benefit: $9,614,155
Founded in 2005, Access Carroll, Inc. is a joint venture between Carroll Hospital Center, the Carroll County Health Department and the Partnership for a Healthier Carroll County, Inc. The organization provides free health care to uninsured, low-income Carroll County residents who meet certain eligibility requirements. By removing traditional boundaries to quality health care, Access Carroll is literally a lifesaver, helping patients maintain good health and manage acute and chronic illnesses.

Primary medical care is provided by a dedicated group of volunteer physicians, nurses and other experienced medical professionals. Medication assistance, laboratory testing, imaging studies and patient education are available onsite or at Carroll Hospital Center.

Already, the organization's success has exceeded all expectations. In fiscal year 2006, its mostly volunteer staff of six physicians and three nurse practitioners served more than 500 patients and logged more than 3,000 office visits. More than $130,000 in medications were dispensed at the Access Carroll office through its voucher program at Rexall and Anchor pharmacies. Carroll Hospital Center supported Access Carroll this year by contributing funds for an executive director position and donating over $100,000 in laboratory and imaging services.

“Working here is like celebrating Christmas every day,” said Tammy Black, R.N., B.S.N., executive director of Access Carroll. “It’s amazing to be part of a team that has such a wonderful vision.”

Ensuring Access to Care

Most Access Carroll patients are employed, and many juggle multiple jobs. The office also serves a growing number of Hispanics and other immigrant populations.

“This program was started by organizations, physicians and other caregivers who have a heart for the community and saw a great need,” Black explained. “Working alongside such devoted volunteers and receiving such wonderful feedback from patients makes me proud to offer this total health care package to neighbors in need.”
In addition to hosting students, Carroll Hospital Center serves as a Job Shadow Day sponsor and treats each of our students to the event's closing luncheon at Martin's Westminster.

Other shadowing opportunities are available throughout the year for graduating high school and college students. Carroll Hospital Center has agreements with more than 25 regional colleges and universities to host students for clinical, allied health and administrative affiliations.

“Learning about careers in a classroom setting is a good start, but exposure to the actual work environment is critical,” said Hutsell. “From this experience, students gain a clearer understanding of their career interests and options. Hopefully, many of the students who come through our doors will be future health care workers.”

What do you want to be when you grow up? It’s a fun question to ponder when you’re young and just beginning to discover your unique talents and interests. But by the time you’re a teenager, this question takes on greater importance as you prepare to attend college or join the workforce.

To help high school students make informed career decisions, the Carroll County Chamber of Commerce hosts an annual Job Shadow Day. Local businesses and organizations participate in the half-day event by offering career development education and having students shadow their employees for several hours. Since 2003, Carroll Hospital Center has hosted the largest number of students for this program each year.

“The purpose of the day is to give students a firsthand look at a particular career field by observing what the people in that field actually do,” explained Linda Hutsell, Carroll Hospital Center’s vice president of human resources. “They also learn about educational requirements involved.”

The hospital provides interested students with a list of departments from which to choose. “Students have witnessed a birth in The Family Birthplace, seen blood draws and watched high-tech imaging procedures,” said Hutsell. “This hospital is wonderful about taking in students and mentoring them. It’s one of the reasons the program continues to grow.”
During the late 1990s, when Carroll Hospital Center’s emergency department nurses noticed a dramatic increase in the number of drug- and alcohol-related incidents, they decided to take action. It wasn’t long before a local chapter of the national organization, Emergency Nurses CARE (EnCARE) was born.

“We were seeing a large number of young people coming in with drug overdoses,” explained Pam Phillips, R.N., EnCARE coordinator. “Because our nursing staff lives right here in the community and most of us are moms, we were very affected.”

EnCARE is an awareness program that helps young people understand the damaging impact of drugs and alcohol. Participating nurses travel to community schools and organizations to conduct informative seminars and question-and-answer sessions. Programs are offered for students of all ages, from first graders to high schoolers. Content and format are tailored to each age group and may feature games, slide presentations and hands-on demonstrations of medical equipment used for these types of emergencies.

“Spreading the Word on Safety

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Yet Carroll Hospital Center’s participation in Relay for Life is only one of the many ways the hospital helps build a stronger community. In 2006, the hospital donated more than $62,000 to community groups and events. Carroll Hospital Center supports local organizations too, such as the American Red Cross, Target Community and Educational Services, Carroll County Chamber of Commerce, Carroll YMCA and the Carroll County Children’s Fund. The hospital sponsors an annual 5K run to benefit Carroll Hospice and awards scholarships to nursing students and supports Carroll Community College as well.
# 2006 Statistics

(Fiscal Year—July 1, 2005 to June 30, 2006)

### Carroll Hospital Center and Subsidiaries

#### Financial Performance (000's Omitted)

<table>
<thead>
<tr>
<th></th>
<th>Actual FY '02</th>
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<td>$122,838</td>
<td>$135,875</td>
<td>$165,488</td>
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### Patient Visit Profiles

#### Admissions

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#### Total Emergency Visits

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### Total Revenue

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<td>50</td>
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<td>9,887</td>
<td>14,584</td>
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</table>

### Patient Encounters—276,716

- Home Care, 1,158
- Outpatient Surgery, 9,905
- Inpatient Admissions, 15,165
- Inpatient Behavioral Health, 3,715
- Other Outpatient Treatment, 6,812
- Outpatient Center Visits, 21,259
- Hospice Admissions, 476
- Lab Outreach, 79,777
- Outpatient Imaging Procedures, 99,839
- Outpatient Departments, 37,350
- Births, 1,260

*Excludes Emergency Department patients admitted to the hospital.*
Excellence in Giving

Carroll Hospital Center thrives each year in part because of the generous support of nearly 3,500 individuals, business and organizations. With total cash contributions in Fiscal Year 2006 of $1,846,000, private support played a significant role in helping the hospital. As such, we were able to begin construction on the new Operating Department; complete construction of the Carroll Hospice inpatient facility; purchase needed equipment and new technology; enhance services within The Family Birthplace and The Women’s Place; and grow our endowment to help fund unexpected needs and scholarships for students.

Our prestigious Founders Circle (those individuals that contribute $1,000 or more and corporations/businesses that give $2,500 or more on an annual basis) with more than 260 in membership, made a considerable impact on our ability to achieve those goals. Your donations impact each patient, family member and visitor who walks through our doors. The board, administration, employees and physicians at Carroll Hospital Center are greatly indebted for the support that helps us care for the needs of our community.

Below is a summary of priority needs and restrictions in which the hospital utilized private support for in FY 2006:

Carroll Hospital Center
Board of Trustees

The Women's Place

Candidates

Unrestricted

The Family Birthplace

Nursing Education

Endowment Fund

Campus Expansion

Carroll Hospice

Every effort has been made to ensure the accuracy of the list of donors. If we have inadvertently misspelled or omitted your name, please accept our apologies and contact the Foundation office at 410-871-6200 so we can correct our records. Donors listed on the following pages represent cash gifts made from January 1, 2006 through December 31, 2006. Only payments on pledges are listed, not the full value of the pledge.
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Mr. & Mrs. William M. White
Mrs. Tina C. Whitehead
Mr. James Lynn Whiting
Ms. Dorothy L. Whitten
Mr. L. Stanley & Mrs. Dorothy J. Whiston
Mrs. Shirley Z. Whitson
Mr. Edward F. & Mrs. Lorraine R. Wick
Ms. Nelda L. Wildwood
Ms. Nancy Widner
Mrs. Amy J. Wiederman
Ms. Shirley Wilczek
Mr. & Mrs. Jesse J. Wilder
Ms. Peggy A. Willing
Mr. & Mrs. Jeffrey J. Wilhelm
Ms. Daniel & Mrs. Diane Wilfhide
Ms. Earle R. & Mrs. Edsel E. Wilhade
Ms. & Mrs. Frederick Wilhade
Mr. & Mrs. Myron Wilhade
Mr. & Mrs. Jim J. Wilhors
Ms. Valerie Wilkerson
Mr. Thomas E. & Mrs. Caroline C. Will
Ms. & Mrs. Irvin M. Willen
Ms. Barbara A. Williams
Mr. Donald R. Williams, Sr.
Mrs. Leatha M. Williams
Ms. Margaret J. Williams
Mr. Stephen P. Williams
Ms. Patricia H. Williamson
Ms. Mary Elizabeth Willoughby
Wilmot Sanz, Inc.
Ms. Barbara Wilson
Ms. Beverly Wilson
Mr. Charles E. Wilson
Ms. & Mrs. Edward D. Wilson
Ms. Esther H. Wilson
Mr. & Mrs. Philip Wilson
Ms. Kreanne Wilson
Mr. & Mrs. Robert F. Wilson
Ms. Teresa A. Wilson
Ms. Lewis W. Wimmer
Mr. & Mrs. Lewis W. Wimmer
Ms. Thelma C. Wimmer
Ms. Kathryn M. Winder
Mr. Reid & Ms. Jennifer Windesheim
Windsor Electric Company
The Estate of Paul & Rosella Wine
Mr. Mark Robert Winfrey
Mr. Robert G. Winsgate
Mr. & Mrs. Paul L. Winkevoss
Ms. Edith K. Winters
Ms. Chris Wisky
Mr. Frank Wiseman
Mrs. Manleem L. Wiserman
Wisp Ski Patrol Eastern Section
Ms. Robert J. Wissinger
Mr. & Mrs. Charles M. Witte
Ms. Tammy Witter
Mr. Barry C. Wissell
Mr. & Mrs. Hobart D. Wolf
Ms. & Mrs. Roland S. Wolf
Ms. Donna C. Wolfe
Mr. & Mrs. Mark A. Wolfe
Mr. Donald Wong
Ms. John B. Wood
Ms. Sherry L. Woolf
Mrs. Doris & Mr. George P. Woodfield, Jr.
Mr. John M. & Mrs. Charlene E. Woolhail
Ms. Ada & Mr. Forrest Woods, Jr.
Ms. Marian T. Woods
Mrs. Karen A. Woodworth
Mr. & Mrs. Pherson E. Woolf
Mr. & Mrs. Paul D. Worley
Ms. Minerva C. Worsham
Ms. Mildred A. Worshen
Mr. Daniel P. Worthington, Jr.
Mr. Jeffrey A. & Mrs. Mirele B. Worther
Ms. MaryKay C. Wrebel
Ms. Bonnie Wright
Ms. Julie Wright
Ms. Linda D. Wright
Ms. Shelby A. Wrightson
Ms. Gaozhi Wu
X-Ray Visions, Inc.
Yaffe & Company, Inc.
Mr. Susan Yiler
Mr. Ben L. Yan
Ms. Susan Yates
Ms. Susan Yiler
Mr. & Mrs. Clifford J. Yeager
Mr. & Mrs. Joseph Yelton
Mr. Kyom Yi
Ms. Carroll L. & Mrs. Sue Yingling
Ms. Cynthia Yingling
Mr. & Mrs. Donald B. Yingling
Mrs. Dorothy V. Yingling
Mr. Edward R. Yingling
Mr. & Mrs. James B. Yingling
Mr. Loving B. & Mrs. Mary Lee Yingling
Ms. & Mrs. Stevenson B. Yingling
Mr. William G. Yingling
Estella Yingling Trust
Ms. Nancy L. Youum
Ms. Genovora A. Yoffie
Mr. & Mrs. Comelia E. Yokoe
Mr. Michael Younge
Mr. & Mrs. James S. Young
Ms. Nancy M. Young
Ms. Seh Young
Ms. Tracey Young
Ms. Kathy Towell
Ms. Jenny Towell
Ms. Susan A. Zabetsakis
Mrs. Melissa A. Zahn
Ms. Mark Zalewski
Ms. Deborah H. Zarabe
Ms. Patricia T. Zebel
Ms. Lynn M. Zehler
Ms. Gail J. Zehner
Ms. Frances Zekoll
Mrs. Mary & Mr. Charles F. Zeilers, Jr.
Mr. John L. Zen
Mr. Joseph & Mrs. Nancy Zentgraf
Mr. & Mrs. Robert L. Zentza
Mr. Tom & Mrs. Brenda Zepp
Mr. Ronald & Mrs. Deborah Zepp
Mrs. Donna L. Zepp
Mrs. Margaret Y. Zepp
Ms. Mary D. Zeppe
The Rev. & Mrs. Bernie Zerkel
Ms. Celosie Zimmer
Ms. Tammye L. Zgorski
Mr. Nazir A. Zia
Mrs. Anna M. Zile
Ms. Rhonda Zile
Ms. Dorothy Zimmerman
Ms. Kathleen P. Zimmerman
Ms. Anna Dorothy Zink
Dr. Thomas & Mrs. Susan Zinpoly
Mr. & Mrs. Patrick H. Zito
Ms. Constance Zambrun
Mr. & Mrs. Ronald L. Zambrun

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The Founders Circle

The history of Carroll Hospital Center is rich with individuals who give generously of their time and personal finances to ensure that outstanding health care programs and services are close to home in and around the Carroll County community. When the doors of Carroll County General Hospital opened in 1961, they did so because an enterprising group of individuals had planned and executed every detail. The same pertains to our affiliate, Carroll Hospice, which was founded by volunteers just 20 years ago.

The tradition of selfless giving for the health of our community has continued. In homage to our original founders, we have created the Founders Circle. Of the financial support given to Carroll Hospital Center and Carroll Hospice last year, 75 percent came from members of our Founders Circle. Individual donors who make annual gifts of $1,000 or more and businesses that annually give over $2,500 are members of this very special group of supporters.

If you would like to become a member of our Founders Circle, please visit our web site at carrollhospitalcenter.org, or call us at 410-871-6200.

**Carroll Hospital Center Foundation Founders Circle Members**

Below is a listing of Founders Circle members through the Carroll Hospital Center Foundation. This list represents cash gifts made from July 1, 2005, through December 31, 2006. Only payments on pledges are listed, not the full value of the pledge.

Advanced Centers for Orthopaedic Surgery & Sports Medicine
Advanced Radiology
Advanced Vacuum Co., Inc.
Mr. Brian L. & Mrs. Danielle O’Raver
American Legion Ladies Auxiliary Unit 31
American Resource Management, Inc.
Annuity 1844
Asset Strategy Consultants LLC
Mrs. Evelyn F. Babylon
Ms. Glenn S. Bair
Mr. Harvey & Mrs. Ruth Bair
Mr. Henry N. Bair
Mr. Sarah & Mr. Roger M. Baker, Jr.
Dr. Christos & Mrs. Nicolette Ballas
Mrs. Katherine G. & Mr. Joseph H. Beaver, Jr.
BB&T
Mr. James E. Batterden
Mr. Wayne & Mrs. Bonnie Barnes
Mr. James E. Battleden BB&T
Mr. L. Albert Beaver
Mrs. Katherine G. & Mr. Joseph H. Beaver, Jr.
Ms. Kevin & Mrs. Sharon Beaver
Mr. & Mrs. Edward R. Beck
Mr. & Mrs. Kevin R. Bell
Ms. Julia K. Berwager
Ms. Michael K. Billingslea
Ms. Cork & Mrs. Lori Blake
Mr. Stephen E. & Mrs. Linda C. Bohn
Mr. Daniel & Mrs. Susan Bohn
Bolin Pictae
Bovin Leun Lease, Inc.
Mr. & Mrs. David L. Brauning, Sr.
Mr. C. Todd & Mrs. Norma Brown
Mr. & Mrs. Frank Buckley
Mr. & Mrs. Robert L. Bullock
Butler Medical Transport
Ms. Lori E. Buxton
Mr. Eugene & Mrs. Jeannie Canale
Carroll Collectors
Carroll County Anesthesia Associates:
Dr. & Mrs. Andrew Green
Dr. & Mrs. Scott Cole
Dr. & Mrs. Jeffrey Tabak
Dr. & Mrs. John Brock
Carroll County Heritage Endowment
Carroll County Times
Carroll Hospital Center Auxiliary
Catonsville Homes
CB Richard Ellis
Cedarhurst Enterprises, Inc.
Mr. Floyd K. Shipley
Mr. H. Larry Shipley
Mr. Horntor R. Shipley
Mr. Norman E. Shipley
Center for Total Eye Care:
Dr. Wayne L. Barber
Central Maryland Rehabilitation Services, LLC
Dr. Bima T. Chacko
Coca-Cola Enterprises Mid-Atlantic Division
Cohen, Rutherford & Knight, PC
Dr. & Mrs. Scott C. Cole
Dr. Joan Develin Coley
Mr. E. Ronald & Mrs. Katherine N. Comfort
Community Banks
Computer Applications Specialties, Inc.
Corporate Office Properties Trust
Mr. Kenneth & Mrs. Macon Cottey
Dr. & Mrs. David M. Crane
Crouse Ford Sales
Mrs. Alice C. Crowl
David’s Jewellers:
Mr. Stephen Housler
Mr. & Mrs. Stephen M. Dofco
DeMarco Design Consultants
Deyonci & Associates, Inc.
Mr. David A. DeKowksi & Mrs. Diane DeKowksi
Drs. Hicklin, Cranley & Taylor PA
Mr. William B. & Mrs. Winifred S. Dunlap
Dr. & Mrs. Charles L. Ecker
Emergency Medicine Associates
EMJAY Engineering & Construction Company
Mr. Bud & Mrs. Marie Endler
Mr. Richard & Mrs. Jill Enlser
Mr. Donald & Mrs. Sandra Evans
Evans, Inc.
FairCode Associates
Mr. Thomas K. & Mrs. Sandra L. Ferguson
Finch Services, Inc.
Mr. Joseph J. & Mrs. Karen S. Finnell
Mr. Charles O. Fisher, Jr.
Mr. & Mrs. Charles O. Fisher, Sr.
Mr. Dale & Mrs. Teresa Fletcher
Fletcher Funeral Home
Mrs. Nancy K. Fletcher
Mr. & Mrs. Robin L. Ford
Franca-Merrick Foundation
Mrs. Gandy & Mr. William J. Franz, II
Dr. & Mrs. Khalil Ferjii
Dr. & Mrs. Thomas K. Galvin, III
Mr. & Mrs. John F. Gamblin
Mrs. Jennifer Gambino
Mr. William E. & Mrs. Valerie B. Gavrin
Mr. Frank & Mrs. Donna Graham
General Dynamics Robotic Corporation
Greater Chesapeake Orthopaedic Associates
Mr. & Mrs. Norman Green
Haight Funeral Home & Chapel, PA
Mrs. Susan Haught
Mr. & Mrs. Mark L. Hall
Dr. Robert H. Hartman
Henry Lewis Contractors
Hershe Honda, Dodge & Nissan of Westminster
Mr. & Mrs. Todd Herring
Mr. & Mrs. Martin K. P. Hill
Mr. & Mrs. Neal Hoffman
Mr. & Mrs. David Horn
Mr. Kenneth Hornberger
Mr. Richard C. & Mrs. Helen B. Hosfeld
Mr. & Mrs. Richard Hull
Mr. Joseph & Mrs. Linda Hutsell
Industrial Development Authority of Carroll County
The Johansson Family
Mr. Jonathan & Mrs. Sherri Hosfeld Joseph
Dr. & Mrs. Michael H. Kane
Kaufman, Hall & Associates, Inc.
Mr. Kevin & Mrs. Cristina Kelbly
Mr. & Mrs. David B. Keller
Kelly’s Stationery, Inc.:
Mr. & Mrs. Drew Kelly
Mr. Robert G. Kelvey
Mr. & Mrs. David & Mrs. Lizanne Kile
Dr. & Mrs. Choon K. Kim
Mr. Jeffrey & Mrs. Marjorie Kimble
Mr. Bob R. & Mrs. Janice R. Kilker
Mrs. Charlotte L. Kohler
KPMG LLP
Dr. & Mrs. J. Michael Kroe
Dr. & Mrs. Flavio W. Kruter
Mr. Harry & Mrs. Paula Langmead
LDE, Inc.
Leach Wallace Associates, Inc.
Mr. J. Brooks & Mrs. Susan U. Leabey
Dr. Alfred W. Lee-Young
Mr. Glenn I. & Mrs. Judith A. Legal
Mr. Howard E. Leister
Dr. Gregory & Rosemary Lewis
Mr. Frank Herbert Libman
Mr. & Mrs. Judah L. Legal
Mr. Howard E. Leister
Mrs. Gregory & Rosemary Lewis
Mr. Frank Herbert Libman
Mr. William C. Libman
Dr. Brian & Mrs. Lynda Lockard
Mr. K. Wayne & Mrs. Bonnie M. Lockard
Dr. Reynaldo P. Machiaca
Maneal & Prudential Financial
Mrs. Elizabeth Warner Mathias
McDermott Associates, Inc.
McDaniel College
Mr. & Mrs. John & Mrs. Hedy McGinnis
Mercantile Bankshares
Merrill Lynch
Mr. & Mrs. John Middleton
Mt. William & Mrs. E. Susan Miller
Mr. Lewis T. Miller
Miller, True & Hacker, LLC
Miller’s Communications:
Mr. & Mrs. M. G. Meline, Jr.
Mr. Pete & Mrs. Catherine Monge
Morgan Carlo Downs & Everett
Mr. Douglas & Mrs. Ellen Finney de Myers
Myers Castellano
Mr. & Mrs. Jack G. Nash
Navigant Consulting, Inc.
New Windsor State Bank
Mr. Robbin Nolen
Northrop Grumman
Mr. & Mrs. Joseph T. Opiana
Mr. Michael & Mrs. Colleen Oxer
Mr. Henryk E. & Mrs. Edyta I. Oswiecimka
Oyo-Care, Inc.
Mr. Donald H. & Mrs. Vicky A. Patton
Mr. Donald P. Pelaia
Mrs. Ruth & Mr. George Perkins, Jr.
Mr. Michael T. Persin
DLA Piper Radnick Gray Cary
US LLP
Mr. & Mrs. James F. Pitts
Mr. & Mrs. Mark G. Polischa
Post & Schell, PC.
Dr. Duke J. & Mrs. Gale Pradhan
Price Modern, Inc.
Mr. Marcus Lee & Mrs. Louisa S. Primm
Putnam Funeral Home & Chapel, PA
Ragers, Lehman & Hockin, PC.
Dr. & Mrs. Narvaral Rajapara
Random House Westminster Distribution Center
Mr. Ty & Mrs. Mary Richards
Mr. Anthony H. Ricker
Redic Diagnostics Corporation
Roy Kirby & Sons, Inc.
Mr. Stan & Mrs. Susan Ryder
S. H. Test & Son, Inc.:
Mr. & Mrs. Jack Tevis
Suck, Trott & Koppelman
Mr. & Mrs. Dominic Sacratinis, Jr.
Dr. & Mrs. Howard J. Sainz
Mr. & Mrs. Jeffrey Scott
Dr. Robert & Mrs. Carolyn Scott
Mr. Art & Mrs. Sheryl Sebold
Mr. John M. & Mrs. Marion H. Sennulka
Shade Construction Company
Mr. & Mrs. Clark R. Shaffer
Mr. & Mrs. Michael J. Shauk
Mr. & Mrs. Edwin W. Shauk
Dr. Suresh M. & Dr. Suvala Siddhu
Mr. Greg & Mrs. Leslie Simmons
Dr. Kevin Smothers & Dr. Holly Reid
Mr. & Mrs. Maurice Spielman
Mr. Gordon H. & Mrs. Anna C. Spiegel
Mr. Jeffrey A. & Mrs. Diane S. Sprinkle
Mr. Charles & Mrs. Jan Stambaugh
Mr. & Mrs. Mark G. Pohlhaus
Mr. Henryk E. & Mrs. Edyta I. Oswiecimka
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Mr. & Mrs. Maurice Spielman
Mr. Gordon H. & Mrs. Anna C. Spiegel
Mr. Jeffrey A. & Mrs. Diane S. Sprinkle
Mr. Charles & Mrs. Jan Stambaugh
Mr. & Mrs. Mark G. Pohlhaus
Mr. Henryk E. & Mrs. Edyta I. Oswiecimka
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Mrs. Ruth & Mr. George Perkins, Jr.
Mr. Michael T. Persin
DLA Piper Radnick Gray Cary
US LLP
Mr. & Mrs. James F. Pitts
Mr. & Mrs. Mark G. Polischa
Post & Schell, PC.
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Putnam Funeral Home & Chapel, PA
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Suck, Trott & Koppelman
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Dr. & Mrs. Howard J. Sainz
Mr. & Mrs. Jeffrey Scott
Dr. Robert & Mrs. Carolyn Scott
Mr. Art & Mrs. Sheryl Sebold
Mr. John M. & Mrs. Marion H. Sennulka
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Mr. & Mrs. Edwin W. Shauk
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Mr. Greg & Mrs. Leslie Simmons
Dr. Kevin Smothers & Dr. Holly Reid
Mr. & Mrs. Maurice Spielman
Mr. Gordon H. & Mrs. Anna C. Spiegel
Mr. Jeffrey A. & Mrs. Diane S. Sprinkle
Mr. Charles & Mrs. Jan Stambaugh
Mr. & Mrs. Mark G. Pohlhaus
Mr. Henryk E. & Mrs. Edyta I. Oswiecimka
Oyo-Care, Inc.
Mr. Donald H. & Mrs. Vicky A. Patton
Mr. Donald P. Pelaia
Mrs. Ruth & Mr. George Perkins, Jr.
Mr. Michael T. Persin
DLA Piper Radnick Gray Cary
US LLP
Mr. & Mrs. James F. Pitts
Mr. & Mrs. Mark G. Polischa
Post & Schell, PC.
Dr. Duke J. & Mrs. Gale Pradhan
Price Modern, Inc.
CARROLL HOSPICE
FOUNDERS CIRCLE MEMBERS

Below is a listing of Founders Circle members through Carroll Hospice. This list represents cash gifts made directly to Carroll Hospice from July 1, 2005 through December 31, 2006. Only payments on pledges are listed, not the full value of the pledge.

Anonymous
Mrs. Darlene Alford
Mr. Wayne & Mrs. Bonnie Barnes
Ms. Wilford E. Barnes
Mr. Douglas E. Bean
Ms. Julia K. Berwager
Mr. & Mrs. Thomas C. Brashane, III
Ms. Jeannette M. Bowers
Mr. Melville D. Bowers
Ms. Jean M. Brandl
Mr. N. Berry Buckingham
Mr. & Mrs. Frank Buckley
Mrs. Eleanor Dalton
Ms. Gretaude V. Fanes
Mr. Jan E. Ellis
Emmanuel Baptist Church
Mr. William A. Fiedler
Finch Services, Inc.
Mrs. Darlene Gardner
Ms. Bernadine A. Geffruck
Hight Funeral Home & Chapel, PA
Ms. Melanie Haines
Mr. & Mrs. Steven K. Halstead
Mr. & Mrs. Bryan D. Harris
Mr. Larry & Mrs. Rosemarie C. Helmka
Hill Development Group
Mr. & Mrs. Martin K. P. Hill
Mr. & Mrs. Jeffrey Bulbyczk
Mr. & Mrs. Martin P. Hill
Mrs. Gail Wiest Jones
John E. Zeman & Sons, Inc.
Ms. Coral Kipe
Mr. Bob R. & Mrs. Janice R. Kirkner
Kohn Creative Services
LaVerna Haben Charitable Trust
Ms. Linda K. Lear
Lehigh Cement Company
Drs. Gregory & Rosemary Lewis
Mr. & Mrs. Edward W. Lister, Jr.
Ms. Susan Mason
Mr. and Mrs. Philip J. McGarvey
Mrs. Anna Marie McKee
Mr. Stewart K. Merkins
Mills’ Communications, Inc.
Mr. & Mrs. G. Melvin Mills, Jr.
Middendorf Foundation
Mr. & Mrs. John B. Moore
Mr. & Mrs. Rodney A. Naylor
Ms. Robbin Nelen
Mr. & Mrs. James P. O’Meara
Dr. Faye Pappalardo
Mr. Donald H. & Mrs. Vicky A. Patton
Ms. Susan Reddiam
Reflections of Light Ministries, Inc.
Ms. Lorna J. Rice
Robin Ford Building & Remodeling, Inc.
S. H. Tevis & Son, Inc.
Mr. & Mrs. Jack Tevis
Mr. Greg & Mrs. Leslie Simmons
Mr. & Mrs. Robert C. Toone
Mr. & Mrs. Audrey G. Trunkpower
Mr. Ralph & Mrs. Dorothy Walsh

CARROLL HOSPITAL CENTER AUXILIARY
FOUNDERS CIRCLE MEMBERS

Below is a listing of Founders Circle members through the Carroll Hospital Center Auxiliary. This list represents cash gifts made to the Auxiliary from July 1, 2005 through December 31, 2006. Only payments on pledges are listed, not the full value of the pledge.

4 2 Tykes Vending
Advanced Centers for Orthopedics & Sports Medicine
Asher Bartos Advertising, Inc.
Books Are Fun
Barnes-Queen Funeral Home & Crematory, PA
Carroll Hospital Center Medical Staff
Central Maryland Rehabilitation Services, LLC
C.L. McCoy Framing Company
Mr. Chris McCoy
David’s Jewelers
Mr. Stephen Hossler
Emergency Medical Associates, PA., PC.
EMJAY Engineering
Growing Family/First Foto
Hight Funeral Home & Chapel, PA
Hill Development Group
Mr. & Mrs. Martin K.P. Hill
Mr. & Mrs. Jeffrey Bulbyczk
Mr. & Mrs. Martin P. Hill
Jewelry Is Fun
Darlene Kegel & Associates, PC
Mr. Bob & Mrs. Janice Kirkner
Long & Foster Eldersburg
Mills Communications:
Mr. & Mrs. G. Melvin Mills, Jr.
New Windsor State Bank
Northrop Grumman
Dr. & Mrs. Navinrai Rafipara
RGS/Fountainhead Title Group
Dr. & Mrs. Robert Wick
Squeacahama State Bank
Mr. & Mrs. Roger A. Vasoncelli
Mr. & Mrs. Mark T. Shearer
Mr. & Mrs. Gordon Spinetl
Mr. & Mrs. Thomas C. Bethune, III
Ms. Jeanette M. Bowers
Mr. & Mrs. Thomas C. Brashane, III
Ms. Jeannette M. Bowers
Mr. Melville D. Bowers
Ms. Jean M. Brandl
Mr. N. Berry Buckingham
Mr. & Mrs. Frank Buckley
Mrs. Eleanor Dalton
Ms. Gretaude V. Fanes
Mr. Jan E. Ellis
Emmanuel Baptist Church
Mr. William A. Fiedler
Finch Services, Inc.
Mrs. Darlene Gardner
Ms. Bernadine A. Geffruck
Hight Funeral Home & Chapel, PA
Ms. Melanie Haines
Mr. & Mrs. Steven K. Halstead
Mr. & Mrs. Bryan D. Harris
Mr. Larry & Mrs. Rosemarie C. Helmka
Hill Development Group
Mr. & Mrs. Martin K. P. Hill
Mr. & Mrs. Jeffrey Bulbyczk
Mr. & Mrs. Martin P. Hill
Mrs. Gail Wiest Jones
John E. Zeman & Sons, Inc.
Ms. Coral Kipe
Mr. Bob R. & Mrs. Janice R. Kirkner
Kohn Creative Services
LaVerna Haben Charitable Trust
Ms. Linda K. Lear
Lehigh Cement Company
Drs. Gregory & Rosemary Lewis
Mr. & Mrs. Edward W. Lister, Jr.
Ms. Susan Mason
Mr. and Mrs. Philip J. McGarvey
Mrs. Anna Marie McKee
Mr. Stewart K. Merkins
Mills’ Communications, Inc.
Mr. & Mrs. G. Melvin Mills, Jr.
Middendorf Foundation
Mr. & Mrs. John B. Moore
Mr. & Mrs. Rodney A. Naylor
Ms. Robbin Nelen
Mr. & Mrs. James P. O’Meara
Dr. Faye Pappalardo
Mr. Donald H. & Mrs. Vicky A. Patton
Ms. Susan Reddiam
Reflections of Light Ministries, Inc.
Ms. Lorna J. Rice
Robin Ford Building & Remodeling, Inc.
S. H. Tevis & Son, Inc.
Mr. & Mrs. Jack Tevis
Mr. Greg & Mrs. Leslie Simmons
Mr. & Mrs. Robert C. Toone
Mr. & Mrs. Audrey G. Trunkpower
Mr. Ralph & Mrs. Dorothy Walsh

4 2 Tykes Vending
Advanced Centers for Orthopedics & Sports Medicine
Asher Bartos Advertising, Inc.
Books Are Fun
Barnes-Queen Funeral Home & Crematory, PA
Carroll Hospital Center Medical Staff
Central Maryland Rehabilitation Services, LLC
C.L. McCoy Framing Company
Mr. Chris McCoy
David’s Jewelers
Mr. Stephen Hossler
Emergency Medical Associates, PA., PC.
EMJAY Engineering
Growing Family/First Foto
Hight Funeral Home & Chapel, PA
Hill Development Group
Mr. & Mrs. Martin K.P. Hill
Mr. & Mrs. Jeffrey Bulbyczk
Mr. & Mrs. Martin P. Hill
Jewelry Is Fun
Darlene Kegel & Associates, PC
Mr. Bob & Mrs. Janice Kirkner
Long & Foster Eldersburg
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Mr. & Mrs. G. Melvin Mills, Jr.
New Windsor State Bank
Northrop Grumman
Dr. & Mrs. Navinrai Rafipara
RGS/Fountainhead Title Group
S. H. Tevis & Son, Inc.
Dr. & Mrs. Robert Wick
Squeacahama State Bank
Mr. & Mrs. Roger A. Vasoncelli
Mr. & Mrs. Thomas C. Bethune, III
Ms. Jeanette M. Bowers
Mr. & Mrs. Thomas C. Brashane, III
Ms. Jeannette M. Bowers
Mr. Melville D. Bowers
Ms. Jean M. Brandl
Mr. N. Berry Buckingham
Mr. & Mrs. Frank Buckley
Mrs. Eleanor Dalton
Ms. Gretaude V. Fanes
Mr. Jan E. Ellis
Emmanuel Baptist Church
Mr. William A. Fiedler
Finch Services, Inc.
Mrs. Darlene Gardner
Ms. Bernadine A. Geffruck
Hight Funeral Home & Chapel, PA
Ms. Melanie Haines
Mr. & Mrs. Steven K. Halstead
Mr. & Mrs. Bryan D. Harris
Mr. Larry & Mrs. Rosemarie C. Helmka
Hill Development Group
Mr. & Mrs. Martin K. P. Hill
Mr. & Mrs. Jeffrey Bulbyczk
Mr. & Mrs. Martin P. Hill
Mrs. Gail Wiest Jones
John E. Zeman & Sons, Inc.
Ms. Coral Kipe
Mr. Bob R. & Mrs. Janice R. Kirkner
Kohn Creative Services
LaVerna Haben Charitable Trust
Ms. Linda K. Lear
Lehigh Cement Company
Drs. Gregory & Rosemary Lewis
Mr. & Mrs. Edward W. Lister, Jr.
Ms. Susan Mason
Mr. and Mrs. Philip J. McGarvey
Mrs. Anna Marie McKee
Mr. Stewart K. Merkins
Mills’ Communications, Inc.
Mr. & Mrs. G. Melvin Mills, Jr.
Middendorf Foundation
Mr. & Mrs. John B. Moore
Mr. & Mrs. Rodney A. Naylor
Ms. Robbin Nelen
Mr. & Mrs. James P. O’Meara
Dr. Faye Pappalardo
Mr. Donald H. & Mrs. Vicky A. Patton
Ms. Susan Reddiam
Reflections of Light Ministries, Inc.
Ms. Lorna J. Rice
Robin Ford Building & Remodeling, Inc.
S. H. Tevis & Son, Inc.
Mr. & Mrs. Jack Tevis
Mr. Greg & Mrs. Leslie Simmons
Mr. & Mrs. Brian C. Toone
Mr. & Mrs. Audrey G. Trunkpower
Mr. Ralph & Mrs. Dorothy Walsh
Gifts of Tribute

Each year, hundreds of people express their love, thoughts and wishes by making a tribute gift in memory or honor of someone special. Some supporters use tribute gifts to salute a favorite physician or commemorate a birthday, anniversary or other memorable occasion. This year, more than 700 individuals took advantage of this unique giving opportunity.

Tribute gifts take many forms, including inscribed bricks in our Flag Court and Garden of Remembrance and engraved baby blocks in our Blessed Beginnings Wall, located in The Family Birthplace. In addition to honoring or memorializing a loved one or special event, tribute gifts help support Carroll Hospital Center’s mission, programs and services.

The following individuals and organizations made tribute gifts during the 2006 fiscal year (January 1, 2006 through December 31, 2006):

**MEMORY GIFTS**

In memory of Lesta Abbott
Ms. James R. Abbott

In memory of Rebecca Albert
Ms. Suzanne P. Albert

In memory of Alvin E. Allen
Mrs. Marie D. Allen

In memory of Ollie & Beatrice Allen
Ms. Shermata K. Allen

In memory of Mary Elizabeth Amato
Mr. Joseph W. Amato

In memory of Robert Applefield
Mrs. Joyce Applefield

In memory of Stanley Applefield
Mrs. Joyce Applefield

In memory of Elsie Arbaugh
In memory of Stanley Applefield
Mrs. Truman A.

In memory of Alvin E. Allen

In memory of Luke P. Bailey
Ms. Robin G. Crawford

In memory of David S. Babylon, Jr.
Mr. Frank H. Libman

In memory of Nicholas M.
Baccala, Sr.
Ms. Stella G. Baccala

In memory of Luke P. Bailey
Ms. Robin G. Crawford

In memory of Anita B. &
Sauerl Bairo
Ms. Glenn S. Bair

In memory of Kim Baker
Mr. & Mrs. Daniel A. Hardy

In memory of Anne Barker
Ms. Susan Barker Graefe

In memory of Hattie Baker
Ms. Isabelle E. Smith-Payne

In memory of Deborah K. Barron
Mrs. Thomas F. Barron

In memory of David Bartholow
Ms. Elinor P. Bartholow

In memory of J. Kenneth Baust
Mrs. Elinor P. Bartholow

In memory of Wilbert A. Becker
Mrs. Alan E. Becker

In memory of Ethel Berenson
Mr. Alan Berenson

In memory of L. Albert Beaver
Mrs. L. Albert Beaver

In memory of Robert K.
Billingford, Jr.
Mr. Frank H. Libman

In memory of James B. &
Maryellen Black
Mr. James P. Black

In memory of Catherine &
Kenneth Bohn
Mr. & Mrs. Daniel Daniel

In memory of Mack Bolsey
Mr. & Mrs. Peter Monge

In memory of Rodney Bowman
Mrs. Shirley S. Bowron

In memory of Jim Bowen
Mrs. Lucille A. Bowen

In memory of Sarah L. Bowie
Ms. Terri C. Walker

In memory of Harry L. Bowman
Mrs. Violet M. Bowman

In memory of James W. Bozzell, Sr.
Ms. Pauline Bazzell

In memory of Jessie Branch
Mr. & Mrs. David P. Horn

In memory of Edward Broad
Mr. & Mrs. Kevin Kibby

In memory of Edith Berenson
Mr. & Mrs. Douglas C. Myers

In memory of John E. Connell
Ms. Sandra Elizabeth Dorn

In memory of June Conway
Ms. Janet Marie Fair

In memory of Margaret Cook
Mr. James A. Eichhoff, O.D.

In memory of Rosemary E. Cooke
Ms. Carol A. Jaffke

In memory of Robert Cornwall
Mrs. Betty H. Cornwall

In memory of Mary E. Carver
Mrs. Laura Hooper

In memory of Joseph Croft
Ms. Evelyn W. Croft

In memory of Mary N. Custer
Ms. Cathy L. Custer

In memory of Anna Dale
Ms. Kathryn Dale Green

In memory of Cleveland Dill
Mr. & Mrs. Stephen V. Dill

In memory of George DeLue
Ms. Bunny D. DeLue

In memory of Francis W. Dimick
Mr. & Mrs. Ronald W. Dimick

In memory of Louis A. Dollinger, Jr.
Mrs. Elinor J. Dollinger

In memory of Bea Durm
Mr. Clarence E. Durm, Sr.

In memory of Ethel V. Dorsey
Mr. Robert Dorsey

In memory of Joseph A. Doyle
Ms. Carolyn W. Doyle

In memory of Virginia M. Drake
Ms. Judy T. Drake

In memory of Alfred D. Dunning
Ms. Sandra Lee Dunning

In memory of Amelia Eckenrode
Mrs. Garland E. Eckenrode

In memory of Mildred Eid
Mr. & Mrs. C. Edward Eid

In memory of John E. Eid
Ms. Lois J. Eid

In memory of Mildred Eid
Ms. Miled J. Eid

In memory of Norma Condon
Ms. Patricia Brown

In memory of Charles Brunshaw
Mr. Charles E. Brunshaw

In memory of Maureen Brothers
Mrs. Mary P. Brown

In memory of Raymond W.
Brown, III
Mr. & Mrs. Robert W. Brown

In memory of Henry B. Bryan
Mrs. M. Helen Bryan

In memory of Reba O. Bryan
Ms. Frank H. Libman

In memory of Harry & Elizabeth
Buchanan
Mr. Tivo R. Buchanan

In memory of Stephen E. Buld
Mr. Donald E. Buld

In memory of Art Caple
Ms. Shirley S. Caple

In memory of Arthur Caple
Ms. Shirley S. Caple

In memory of Edna Caple
Mr. & Mrs. Donald E. Caple

In memory of Maxey Caple
Ms. Shirley S. Caple

In memory of Frank A. Cape
Mr. & Mrs. Maxey Caple

In memory of Maxey Caple
Ms. Shirley S. Caple

In memory of Mary Caple
Ms. Shirley S. Caple

In memory of Melvin Carlson, Sr.
Ms. Alice B. Carlson

In memory of Rosemary Blackman
Mrs. Jeanne Blackman

In memory of Richard Carroll
Mr. Betty A. Carroll

In memory of Tara Close
Mr. & Mrs. Bill Close

In memory of Gladys M. Collins
Ms. Deborah E. Dutton

In memory of Richard H. Croft
Ms. Mary L. Croft

In memory of Betty J. Phillips
Mrs. Hazel C. Wagoner

In memory of Charles B. Wagner
Mr. & Mrs. John E. Wagner

In memory of Norman Condon
Ms. Patricia Brown

In memory of Joan E. Connell
Ms. Sandra Elizabeth Dorn

In memory of June Conway
Ms. Janeth Marie Fair

In memory of Margaret Cook
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Ms. Lois J. Eid

In memory of Mildred Eid
Ms. Miled J. Eid

In memory of Norma Condon
Ms. Patricia Brown

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In memory of Fred Gehhardt

Mr. & Mrs. O. Jason Talbott, Jr.

In memory of Carl O. Garver

Mr. & Mrs. Joseph Battaglia

In memory of Fred Gehhardt

Mr. & Mrs. O. Jason Talbott, Jr.

In memory of David C. Geiman Sr.

Mrs. Betty Y. Geiman

In memory of Marian Gerkin

Mr. & Mrs. John E. Shawhan

In memory of Lewis E. Glaser

Mrs. Maria E. Glaser

In memory of H. Kenneth Gosnell

Mr. Betty Manosal

In memory of Mr. & Mrs. Graville Gashell

Door to Virtue Chapter No. 94

Order of the Eastern Star,

Men.

Mr. W. Ann Elliott

Southern Garrett County Senior High School

Mr. & Mrs. Paul L. Winklowski

Whip Ski Patrol Eastern Section

In memory of Raymond T. Fritz, Jr.,

Dorothy & Mr. Raymond T. Fritz, Sr.

In memory of Carl Frock, III

Mr. Carl Franklin Frock

In memory of Ethel Garbo

Joanne Cressner

Patricia A. Hanley

Nancy Joan Lutz

Linda L. McDonald

Kathleen S. Painter

Kathleen C. Proust

Patricia A. Risch

Rebeka L. Shayer

Mrs. Mary Theray

In memory of Carl O. Garver

Mr. & Mrs. Joseph Battaglia

In memory of Fred Gehhardt

Mr. & Mrs. O. Jason Talbott, Jr.

In memory of David C. Geiman Sr.

Mrs. Betty Y. Geiman

In memory of Marian Gerkin

Mr. & Mrs. John E. Shawhan

In memory of Lewis E. Glaser

Mrs. Maria E. Glaser

In memory of H. Kenneth Gosnell

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In memory of Carl O. Garver

Mr. & Mrs. Joseph Battaglia

In memory of Fred Gehhardt

Mr. & Mrs. O. Jason Talbott, Jr.
In memory of J. Paul Hering
In memory of Radcliffe M. Helm
In memory of Grover Harper
In memory of John Harbaugh
Hanies
In memory of Melanie Stoner
In memory of Randy Hall
In memory of William Z. Hanson
In memory of John Harbaugh
In memory of Genevra Harper
In memory of Paul Hering
In memory of Raymond Hennessy
In memory of J. Paul Hering
Mr. & Mrs. Joseph D. Stephenson
Mr. & Mrs. Donald G. Sauter
Mr. & Mrs. Robert R. Sadecky
Ms. Edith Sullivan
Ms. Kindred L. Sullivan
Ms. Mary Jane Sullivan
Syracuse Americas Legion Auxiliary Unit 223
Syracuse Federated Savings Assoc.
Syracuse South Carroll Rotary Club
Mr. & Mrs. Richard P. Tendam
Town of Syracoupe Mayor & Council
Mr. & Mrs. Quentin R. Tracey
Mr. Myrna & Mr. Roger W. Tracey Sr.
Ms. Sarah Turner
Tri County Funeral Directors Association
Ms. & Mrs. Lawrence Underbriner
Ms. Eleanor J. Utzick
Mr. & Mrs. Jack Van Cleve
Mr. & Mrs. Richard W. Vanfossen
Winfred-Bohr Casket Co., Inc.
Mr. & Mrs. Charles E. Wilhand
Ms. Barbara D. Winkham
Mr. & Mrs. Frederick Willhide
Ms. Esther H. Wilson
Mr. & Mrs. Robert E. Wilson
Ms. Lewis W. Wimmer
Ms. Thelma C. Wimmer
Ms. Chris Wibly
Mr. & Mrs. Howard D. Wolf
Mr. & Mrs. Roland S. Wolf
Ms. Cynthia Yingling
Mr. & Mrs. Stevens R. Yingling
In memory of Melanie Stoner
Hanies
In memory of Randy Hall
Ms. Charlene A. Hall
In memory of William Z. Hanson
Mr. William L. Hanson
In memory of John Harbaugh
Ms. Joan E. Harbaugh
In memory of Genevra Harper
Ms. Romanta R. Harper
In memory of Paul Hering
Ms. Julia Allender
Mr. & Mrs. Daniel M. Amos
Mr. John Armace
Mr. & Mrs. Harvey B. Bair
Mr. & Mrs. Raymond Baker
Mr. Michael K. Billingsley
Mr. & Mrs. Stephen B. Bohn
Mrs. Marsha Mr. Gary R. Branning, Sr.
Mr. & Mrs. Charles F. Brems
Carroll County Farm Bureau, Inc.
Mr. & Mrs. Donald C. Brooks
Forest & Stream Club of Wisconsin
Ms. Bernice Hall
Mrs. Jacqueline B. Heron
Mr. & Mrs. Olin S. Herr, Jr.
Mr. & Mrs. R. Neal Hoffmann
Mr. & Mrs. Byron E. Helligler
Mrs. Lex & Mr. Melvin B. Keith Sr.
Mr. & Mrs. James E. Langholt
Mr. & Mrs. Melvin E. Lipp
Mr. & Mrs. Edward Lipps
Midland Bank Farm Credit
Mr. Jeff Melani
Northwest Hospital Center
Ms. Sharon R. Pint
R. D. Bowman & Sons, Inc.
Mr. & Mrs. David A. Scott
Mr. & Mrs. Daniel F. Shipley
Mrs. Leona M. Williams
Mr. & Mrs. Roy V. Yingling
In memory of John Joseph Hild
Ms. N. Joy Hild
In memory of Nancy Hinton
The Rev. James E. Hinton
In memory of Robyn Hoff
Mr. Ronald F. Hoff
In memory of Maria Honeman
Mrs. Gladys L. Stohely
In memory of Sharon W. Hornberger
City of Westminster
Mr. Kenneth Hornberger
In memory of Norman Hull
Mr. Naomi S. Hall
In memory of Betty Hunter
Mr. & Mrs. Raymond Baker
Mr. & Mrs. Daniel Bohn
Mr. & Mrs. Bryan Bonner
Mr. & Mrs. Ken Bowe
Ms. Defina A. DeGargi
Mr. & Mrs. David E. Harris
Mr. Genevra L. Harris
Ms. Virginia M. Harris
Mr. & Mrs. David P. Herr
Mr. & Mrs. Joseph Hessell
Mr. Jonathan & Mrs. Sherri Hensel Joseph
Mr. & Mrs. Peter Monge
Mr. & Mrs. Douglas C. Myers
Mr. & Mrs. John M. Sernukka
In memory of Anne D. Jeffers
Mr. & Mrs. Steven L. Jeffers
In memory of Elizabeth Jenkins
Mr. & Mrs. Susan J. Jenkins
In memory of William R. Jenner
Mrs. Suzanne M. Jenner Muller
In memory of Mary B. Jordan
In memory of John Demmit
Kellar
In memory of Peggy R. Kellar
In memory of Albert R. Kelly
Mrs. Ruth C. Kelly
In memory of Algie King
Mr. & Mrs. Francis C. Abell
Mr. & Mrs. Douglas M. Board
Mrs. Irene L. Finley
Mrs. Helen Franklin
Mr. & Mrs. Richard M. Larrick
New Windsor Lions
Mrs. Mary E. Powell
Mr. & Mrs. Martin Walters
Mrs. Suzanne M. Jenner Muller
In memory of Roland King
Mrs. Joyce K. Brown
In memory of Kathy Kikanz
Mr. & Mrs. Bobo Goldsds
Mr. Bob & Mrs. Janice Kirbner
In memory of William Kiley
Mr. & Mrs. Evan Kiley
In memory of ValentinSe S. Kleer
Mr. & Mrs. Kenneth C. Backman
Carroll County 21Jeveler & Love, Inc.
Mrs. Elizabeth E. Kleer
Mr. George A. Simpich
In memory of Greg Simpon
Mr. & Mrs. William Stoughton
In memory of John M. Kennedy
In memory of Anna Koch
Mr. Gene Robinson
In memory of Karl Grant Komst
Mr. & Mrs. Barna B. Blackstock
In memory of Blanche Kugel
Mr. & Mrs. Carroll R. Coleman
In memory of Charles J. Kurn
Mrs. Louise Kurn
In memory of Lawerence E. Latture
Mrs. Lao M. Lather
In memory of Lorraine S. Lambert
Mr. and Mrs. Joseph Hartwell
Mrs. Robin Nolen
In memory of Paul Lamphere
Mr. & Mrs. Roger A. Gardner
Mr. & Mrs. Dennis O'Connor
Mrs. Helen M. Sherman
In memory of Donald Grayson
Langdon
Mr. Frank H. Lihman
In memory of Mary J. Larkins
Mr. Wima E. Cark
In memory of Carl & Zach Lassiter
Ms. Christine L. Perry
In memory of Mildred E. Law
Mr. & Mrs. Walter L. Boushell
In memory of Lillian LeBeau
Mr. & Mrs. Irene M. Wilen
Mr. & Mrs. Irving M. Wilen
In memory of Howard E. Leister
Mr. & Mrs. Zane Eagle
Hamphord Cemetery Company
Mr. & Mrs. Kenneth C. Hare
Mr. Edith A. Tracey
Mr. & Mrs. Ronald L. Zumbann
In memory of Laura Lettie
Mrs. Margie L. Ridgley
In memory of Harry B. Leventhal
Mr. & Mrs. Dr. Edward K. Leventhal
In memory of Steven Mark Lippity
Mr. & Mrs. Raymond Baker
Mrs. Josephine C. Bersager
Mr. & Mrs. Bruce P. Connaway
Mr. Norman L. Crane
Mr. & Mrs. Proton C. Crane
Mr. & Mrs. Francis P. Fritz
Mr. & Mrs. Ronald Fritz
Mr. & Mrs. Richard A. Kichner
Ms. Edith E. LeComndzi
Ms. Donalely L. Lippity
Ms. Evelyn K. Nixius
Mrs. Linda L. Thalberg
In memory of Florence Little
Mr. Linda L. Thalberg

In memory of Maurice W. Klauck
Mr. & Mrs. John M. Kennedy
In memory of Anna Koch
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In memory of Mary J. Larkins
Mr. Wima E. Cark
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In memory of Lillian LeBeau
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Mrs. Margie L. Ridgley
In memory of Harry B. Leventhal
Mr. & Mrs. Dr. Edward K. Leventhal
In memory of Steven Mark Lippity
Mr. & Mrs. Raymond Baker
Mrs. Josephine C. Bersager
Mr. & Mrs. Bruce P. Connaway
Mr. Norman L. Crane
Mr. & Mrs. Proton C. Crane
Mr. & Mrs. Francis P. Fritz
Mr. & Mrs. Ronald Fritz
Mr. & Mrs. Richard A. Kichner
Ms. Edith E. LeComndzi
Ms. Donalely L. Lippity
Ms. Evelyn K. Nixius
Mrs. Linda L. Thalberg
In memory of Florence Little
Mr. Linda L. Thalberg
In memory of Robert Livesay  
Ms. Opaline Livesay  
In memory of Ruby & Robert C. Long  
Ms. Deborah L. Carroll-
Kemp  
In memory of Evelyn Long  
Mr. Verner H. Long  
In memory of John Long  
Ms. Joanne M. Fedd  
In memory of Eldridge Lowman  
Ms. Estelle E. Smoode  
In memory of Fred Lythgoe  
Ms. Margaret R. Menger  
In memory of Alice Mahan  
Mr. & Mrs. Griffith R. Mahan  
In memory of Milton E. Mantert, Sr.  
Mr. Milton E. Marrett, Jr.  
In memory of John E. Marsh  
Ms. Betty Jane Marlo  
In memory of Keith J. Martin  
Mr. & Mrs. James E. Martin  
In memory of Martin J. Maroko  
Mrs. Patricia K. Marko  
In memory of Mary A. May  
Ms. Mary E. Srom  
In memory of John V. McDonogh  
Mr. & Mrs. J. Michael McDonogh  
Mr. & Mrs. Walter A. Reiser, Jr.  
In memory of Nelson Douglas McGraw  
Mr. & Mrs. David Johnson  
In memory of Dorothy Mackins  
Mr. & Mrs. Kenneth F. Lam  
Ms. Evelyn Clise Matthew  
In memory of Nellie Deal  
Merryman  
Mr. & Mrs. William E. Merryman, Jr.  
In memory of Howard Merson, Jr.  
HCPSS Maintenance Sunshine Club  
In memory of Gil & Betty Meyer  
Mr. Frank G. Richter, Jr.  
In memory of Patrick Meyers  
Mr. Robert L. Meyer  
In memory of Mrs. & Mr. Russell Miller, Jr.  
Mr. & Mrs. Russell B. Miller, Jr.  
In memory of Brian K. Miller, Sr.  
Ms. Lorraine J. Miller  
In memory of James A. Miller, Sr.  
Ms. Lorraine J. Miller  
In memory of Julia M. Miller  
Ms. Beverly M. Allow  
Mr. & Mrs. Steve W. Clune, Jr.  
The Oriole Advocates, Inc.  
Ms. & Mrs. Frank Wisner  
Ms. Barbara R. Watson  
In memory of Martha Barber Miller  
Mr. Shirley B. Rice  
In memory of Rosi Mills  
Mr. & Mrs. Charles E. Neishaff  
In memory of Marion Millap  
Mr. & Mrs. Allen L. Kravats  
In memory of Russell Morgan  
Mr. & Mrs. F. David Schaffer  
Mr. & Mrs. Philip B. Schaffer  
In memory of Ann Murik  
Mr. James P. Mark  
In memory of Betty "Nana" Murray  
Mr. & Mrs. Joe Dangler  
In memory of Margaretha Murray  
Mr. & Mrs. Fred W. Lauterbach  
In memory of Ruth & Thomas Murray  
Ms. Brenda B. Murray  
In memory of Paul M. Myerly  
Mr. Margaret E. Myerly  
In memory of Jim Myers  
Mr. & Mrs. Gary Long  
In memory of Richard Y. Nall  
Ms. Louise D. Nall  
In memory of Nancy Nazareno  
Mrs. Pam Phillips  
In memory of Anna Nelson  
Ms. Deborah A. Myers  
In memory of Frances J. Nielsen-
Leonard  
Mr. John W. Lunnard, Jr.  
In memory of Edward L. Norris  
Mrs. Dorothy M. Norris  
In memory of James Ozenski  
Mr. Cheryl Schutall  
In memory of Eugene Osborne, Sr.  
Ms. Jenny B. Oborewa  
In memory of George A. Ouellet  
Mr. & Mrs. George C. Ouellet  
In memory of Madhav M. Panwasti  
Ms. Edna B. Carpenter  
Carrick Hospital Center Medical Staff  
Mr. Gertrude H. Harris  
In memory of Jacoby Pereguy  
Ms. Linda Frisch  
In memory of Milton J. Pimental  
Mr. Phillip B. Kirkly  
In memory of Ruth K. Plume  
Mr. & Mrs. Gerald Ptas  
In memory of Emil S. Przianek  
Ms. Lenora K. Johnson  
In memory of Ann Price  
Mr. Joseph L. Price  
In memory of Lillian L. Prior  
Mr. & Mrs. James P. Rodalle  
In memory of Gary Prise  
Mr. & Mrs. Gary Cudby  
Ms. Elizabeth Price  
In memory of John P. Randall  
Mrs. Joanne H. Randall  
In memory of Violet E. Rawlings  
Ms. Mary A. Rawlings  
In memory of Jane C. Read  
Mr. & Mrs. Kenneth M. Barnhart  
In memory of Ann Regina  
Mr. Martha L. Scullly  
In memory of Stanley T. Reiker, Sr.  
Ms. Kathy C. Reiker  
In memory of Morris Richardson  
Mr. Ruth E. Richardson  
In memory of Frank & Marge Richter  
Mr. Frank G. Richter, Jr.  
In memory of Robert J. Ridgely, Sr.  
Ms. Margaret H. Ridgely  
In memory of William Riley  
Ms. Linda F. Riley  
In memory of Anna Louise Rippy  
Mr. Elmer E. Rippy  
In memory of T. E. Robbins  
Mrs. Mary E. Robbins  
In memory of Jesse L. Robertson  
Mrs. Dolores M. Robertson  
In memory of Martha Ingegard Roop  
Dr. R. Gary Roop  
In memory of Henry Rosenberger  
Mr. & Mrs. Stephen E. Bohn  
In memory of David W. & David E. Ruby  
Ms. Jeanne M. Ruby  
In memory of Henry Runkles  
Ms. Clarice A. Runkles  
In memory of Raymond Runkles  
Lillian M. Runkles  
In memory of John J. Rush  
Mrs. Beke A. Rush  
In memory of Henry W. Ryan, III  
Mrs. Dolores E. McQuinn  
In memory of Carole Jean Sackett  
Ms. Charles M. Sackett  
In memory of Bob Saffron  
Ms. Darro E. Saffron  
In memory of Robert Hubert Savia  
Ms. Joanna Gill  
In memory of Francis V. Schullaci  
Ms. Evelyn A. Schullaci  
In memory of John J. Schuler  
Mr. & Mrs. Joseph L. Schuler  
In memory of Joseph A. Schuler, Sr.  
Ms. Mildred J. Schuler  
In memory of Mary Lou Schultz  
Mr. Albeve R. Schults  
In memory of Olive Seabrook  
Mr. & Mrs. William J. McKenzie  
In memory of Bonnie Selby  
Mr. & Mrs. Robert G. Lemon  
In memory of Rachel Shaffer  
Mr. Dorothy V. Bearden  
In memory of Dr. Steven Shaffer  
P. & Robert Shaffer  
In memory of Shirley Shamer  
Mr. Robin L. Shamer  
In memory of Stella Shebelski  
Mrs. Joan A. Bagh  
In memory of Calvin Sherley  
Ms. Dorothy M. Skory  
In memory of Lee A. Simonson  
Mr. & Mrs. Norris L. Sandridge  
In memory of Edith Simpson  
Brinton Woods Healthcare Center  
In memory of John D. Slick  
Mr. & Mrs. Lewis W. Wimmer  
In memory of William H. Smith, Jr.  
Ms. Shanna A. Dickerson  
In memory of Dana B. Smith, Sr.  
Ms. Lou T. Smith  
In memory of Kenneth Smith  
Mr. & Mrs. Edward Franey  
Mr. Richard H. Funk, Jr.  
In memory of Walter L. Smith, Sr.  
Mr. Ruthelyn M. Smith  
In memory of James C. Snyder  
Ms. Lyn S. Graham  
In memory of Deb Spangler  
Mr. & Mrs. Jack Staats  
In memory of W. W. Spaulding  
Ms. Ela Spaulding  
In memory of Joanne L. Spelman  
Mr. & Mrs. Terry A. Coe  
In memory of Mary Spelman  
Mr. Margaret L. Brunsard  
Carroll Hospice  
Mr. & Mrs. David P. Horn  
Mr. & Mrs. Joseph Hartwell  
Mr. & Mrs. Peter Monge  
Mr. & Mrs. Douglas C. Myers  
Mr. & Mrs. John M. Sernaulta  
Mr. & Mrs. Greg Simons  
Dr. Kevin L. Smithard & Helavi  
Dr. Reid  
In memory of Mr. & Mrs. Bernice Staley  
Ms. Francis M. Staley  
In memory of Convin B. Sterner  
Mrs. Miriam T. Sterner  
In memory of Evelyn Taylor  
Mr. Joseph M. Taylor  
In memory of Dorothy Tevis  
Mr. & Mrs. Kevin R. Bell  
Mr. & Mrs. David P. Horn  
Mr. & Mrs. Joseph Hartwell  
In memory of Olive Tevis  
Mr. & Mrs. Kevin R. Bell  
Mr. & Mrs. David P. Horn  
Mr. & Mrs. Joseph Hartwell